



Annual Report 2018-2019



Indigenous Gaming Regulators Inc

Regulate the Future to Preserve the Past

Kevin Wesoguate 2017

In Memory of Gregory Ahenakew

July 23, 1960 – December 25, 2018

IGR President & CEO Gregory (Greg) Ahenakew was with IGR for over 14 years. When Greg began at IGR, he was tasked with fulfilling the vision of the Federation of Sovereign Indigenous Nations (FSIN) Chiefs-in-Assembly for First Nations jurisdiction over gaming regulation on reserves within the boundaries of the FSIN. His background enabled him to balance the legalities around gaming regulation of the various levels of Indigenous and non-Indigenous governments, in the interest of First Nations people and communities. Many recall his days as a Vice Chief at the FSIN. However, Greg had a variety of educational accomplishments in law, administration, political science, language and culture. Most recently, he completed a Master of Business Administration in 2011 as part of IGR's professional development program.

Highlights of Greg's major accomplishments at IGR include:

- Signing of the IGR Licensing Agreement as per Phase 1 of the SIGL Regulatory Agreement after three years of capacity building and negotiations. On April 1, 2007 IGR began licensing on-reserve charitable gaming operations. Under Greg's leadership, IGR met and exceeded all requirements of an independent third party capacity assessment prior to embarking on Phase 1, as well as an independent operational assessment after five years. Operations licensed under Phase 1 include Bingos, Breakopens, Raffles, Texas Hold'em, Monte Carlo and SIGA Table Games.
- After a series of negotiations which often proved difficult, due to various interests of the parties involved, the Agreement for The Registration Of On-Reserve Charitable Gaming Employees was signed August 6, 2015, moving IGR into Phase 2 of the SIGL Regulatory Agreement. IGR embarked on Phase 2 and began registering employees of IGR-licensed operations on September 1, 2016. This phase also involved an independent third party capacity assessment in which IGR met and exceeded all requirements. On-reserve gaming employees include SIGA Table Games Employees and key employees at Bingo Halls such as managers and callers.
- Signing of the April 17, 2008 Memorandum of Understanding-Provincial Charitable Gaming Grant Program that was amended May 1, 2017.
- Signing of the April 1, 2009 Living Sky Casino Service Agreement that prescribed IGR's regulation of the casino until reserve status was obtained.
- Signing of the August 24, 2018 Gold Horse Casino Service Agreement that prescribed IGR's regulation of the casino until reserve status was obtained.

The qualities that set Greg apart as IGR President & CEO were his unwavering commitment to the First Nations people and communities and fairness towards management and staff. Greg set the tone of respect, professionalism and diligence in his work ethic. IGR staff members had the utmost respect for Greg. Greg promoted staff team building exercises and built a cohesive group of dedicated employees. Over eighty percent of IGR employees have worked at IGR more than seven years, due to the stability and security of the work environment. While he humbly attributed IGR successes to a team effort, Greg's "team" knows that he fought hard at times, to advance IGR towards full jurisdiction over gaming regulation. Greg consistently acted in the best interests of First Nations people and communities as well as IGR management, staff and the corporation itself.

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IGR BOARD CHAIR MESSAGE



I am pleased to present the 2018-2019 IGR Annual Report on behalf of the IGR Board of Directors and The Federation of Sovereign Indigenous Nations (FSIN). IGR continues to be a flagship as a First Nations regulator. As board chair, I continue to report to the Chiefs-in-Assembly and receive input on the direction of IGR. The IGR Board of Directors meets regularly to ensure that IGR policies meet the needs of First Nations and that we comply with all pertinent legislation and agreements.

Past President & CEO, Gregory Ahenakew was with IGR for over 14 years and will be missed. IGR will continue to operate efficiently and effectively for the benefit of First Nations citizens and communities due to sound practices, policies and procedures implemented during those years served by Mr. Ahenakew.

In closing, I offer my sincere thanks to the First Nations leaders and charities for your continued guidance and support as well as to IGR board members, management and staff for your commitment and hard work. Together we had a successful year and I am confident that this trend will continue in the future as we exercise our rights to jurisdiction and self-determination as First Nations governments and Peoples.

Vice-Chief David Pratt
Indigenous Gaming Regulators Inc.
Board Chair

PRESIDENT & CEO MESSAGE



On behalf of IGR management and staff, I present the 2018/2019 Annual Report. The past year has been one of change here at IGR, with the passing of President & CEO Gregory Ahenakew December 25, 2018. IGR management and staff have worked hard to ensure that the high standards set by Mr. Ahenakew have been upheld.

The IGR Board of Directors needs to be recognized for their sound guidance. They faithfully carry out their responsibility to the First Nations citizens they represent while meeting the challenges of directing a fast-paced institution. IGR remains a First Nations Institution that serves First Nations communities in a culturally appropriate manner.

Thank you to the First Nations leaders who support IGR, and their on-reserve charities, for making this a very successful year at IGR. The charities make a huge difference in the lives of First Nations citizens. Without charitable gaming fundraising, many worthwhile causes would go unfunded. IGR is proud to be a part of the fundraising process. As IGR management and staff continue to regulate on-reserve charitable gaming we will happily work diligently for the First Nations citizens we represent. Our focus remains on the catch phrase 'Regulate the Future to Preserve the Past'.

Alphonse Bird
President & CEO
Indigenous Gaming Regulators Inc.

IGR BOARD OF DIRECTORS



SENATOR GEORGE PEEACE of the Yellowquill First Nation joined the IGR Board of Directors January 14, 2001. Senator Peeace represents the Federation of Sovereign Indigenous Nations Senate.



CHIEF GEORGE COTE of Cote First Nation represents the Yorkton Tribal Council on the IGR Board of Directors. Chief Cote joined the IGR Board of Directors January 19, 2017.



CHIEF BRUCE MORIN represents the Agency Chiefs Tribal Council. He joined the IGR Board of Directors November 22, 2016. Chief Morin is from the Big River First Nation.



CHIEF DARYL WATSON has represented the Saskatoon Tribal Council on the IGR Board of Directors since June 6, 2018. Chief Watson is from Mistawasis Nehiyawak.



CHIEF TODD PEIGAN has represented the File Hills Qu'Appelle Tribal Council since May 31, 2011. Chief Peigan is from the Pasqua First Nation.



COUNCILLOR DEBBIE MAXIE of the White Bear First Nation has represented Southeast Treaty #4 on the IGR Board of Directors since January 23, 2019.



CHIEF THOMAS DUSTYHORN of Kawacatoose First Nation has represented the Touchwood Agency Tribal Council since October 23, 2018.



CHIEF JOHN WADITAKA, of the Wahpeton Dakota Nation has represented the Prince Albert Grand Council on the IGR Board of Directors since June 6, 2018.



CHIEF LARRY AHENAKEW of the Ahtahkakoop Cree Nation has represented the Battlefords Agency Tribal Chiefs on the IGR Board of Directors since May 26, 2015.



CHIEF JONATHON SYLVESTRE from the Birch Narrows First Nation has represented the Meadow Lake Tribal Council on the IGR Board of Directors since June 8, 2017.

Overview & Mandate of IGR

It is the mandate of the organization to function as a regulatory authority in accordance with the provisions of applicable legislation of the Federation of Sovereign Indigenous Nations (FSIN) and under First Nations law, the *2002 Framework Agreement*, the *SIGL Regulatory Agreement*, the *2007 Licensing Agreement*, and any other agreements that might be negotiated by the organization from time to time.

The regulatory function currently under the authority of IGR is:

- the licensing and regulation of charitable lottery schemes on reserves including Bingos, Breakopens, Raffles, Texas Hold'em Poker Tournaments, Monte Carlo Events and Table Games offered for play at Saskatchewan Indian Gaming Authority (SIGA) casinos.
- the registration of on-reserve charitable gaming employees including SIGA Table Games Employees and key employees at IGR-licensed Class A Bingo Halls.

Additional regulatory functions that IGR is expected to assume over the period of the next three fiscal years are the following:

- registration of suppliers who may provide gaming products and/or services to licensees of IGR; and
- performance of other gaming related functions as may be agreed to between IGR and the Saskatchewan Liquor and Gaming Authority (SLGA).

Corporate Vision/Mission Statements

“Regulate the Future to Preserve the Past”

The Vision of the Indigenous Gaming Regulators is:

“Building the regulatory foundation for First Nations gaming through a credible, ethical and fair model that ensures mutual success in cooperation with our partners.”

IGR recognizes that this vision is founded upon First Nation peoples' inherent right to gaming.

IGR plans to realize its vision by:

- operating independently of political influence in the interest of gaming integrity while simultaneously serving those First Nations that designate IGR as the body authorized to license and regulate on-reserve charitable gaming and to register employees and suppliers to provide gaming services to those charitable entities;
- developing policies, taking into consideration the evolving needs of First Nation partners; and
- being cognizant of evolving gaming regulation and policies within other jurisdictions.

The Mission of the Indigenous Gaming Regulators is:

“To provide excellence in regulatory services for charitable gaming on designated First Nations while advocating for socially responsible gaming.”

To accomplish this mission, IGR shall function as a lawful and credible regulatory authority that has the capacity and ability to:

- license and regulate charitable lottery schemes on designated reserves in an impartial and unbiased fashion;
- register gaming employees and gaming suppliers;
- perform other regulatory functions and tasks as required from time to time.
- act at all times in the public interest by ensuring that the licensing and regulation of charitable lottery schemes and the registration of gaming employees and gaming suppliers are conducted in a fair, consistent and ethical manner;
- implement and maintain sound business and administrative practices to carry out the operations of the Corporation in an efficient and cost effective manner while upholding high standards of trust, honesty, integrity, credibility and accountability; and
- remain abreast of developments in socially responsible gaming initiatives, and promote awareness of those initiatives.

Core Values

IGR identified the following five values as being the most critical to the organization’s success in fulfilling its mandate.

These core values have been translated into four First Nation languages, which are visible in selected IGR publications.

- Accountability – We will acknowledge and assume responsibility for our actions, decisions and policies.
- Teamwork – We will work collectively and effectively: internally to achieve exemplary, sustainable results; and with other parties toward the achievement of shared goals.
- Respect – We will behave in a manner that reflects objective, unbiased consideration and regard for the rights, values, beliefs and property of others.
- Integrity – We will adhere to the highest standards of moral values free of corruption or undesirable influence.
- Professionalism – We will conduct ourselves in a manner that demonstrates our dedication to deliver a reliable, courteous and consistent service.

LICENSING AND REGISTRATION REPORT

IGR's Licensing Department is responsible for the licensing and regulation of on-reserve charitable gaming, and the Registration department is responsible for registering on-reserve charitable gaming employees and suppliers. The Licensing department has been operational since April 1, 2007, and the Registration department has been registering on-reserve charitable gaming employees since September 1, 2016. IGR has started preparations to begin registering suppliers to on-reserve charitable gaming licensees.

Licensing Department

The Licensing Department provides on-going monitoring to maintain financial integrity and works with First Nations organizations to bring awareness of the legal responsibilities of charitable gaming operations. The Licensing Department is directly involved in every detail of the licensing and reporting processes for charitable or religious organizations participating in gaming activities on Saskatchewan First Nation lands.

The Licensing Department ensures the integrity of licensed gaming activities, including Bingo, Breakopen Tickets, Raffles, Texas Hold'em Poker Tournaments, Monte Carlo, and SIGA Table Games through a comprehensive application and approval process. We monitor eligibility, operations, prizes and use of proceeds on an ongoing basis.

The department strives towards efficiency and expediency, of the application and reporting procedures for IGR-licensed charities. We are continually reviewing and developing licensing procedures and policies to improve workflow and information-sharing.

In the Fiscal Year 2018-2019 the Licensing Department issued one hundred and forty (140) Licenses. The breakdown of the licences issued is as per the graph below:

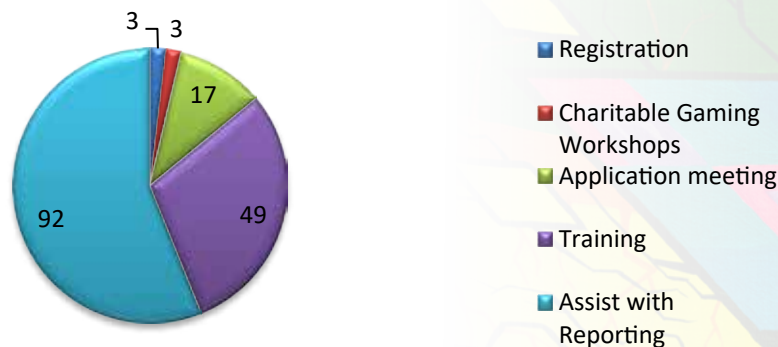
IGR Licenses 2018-2019



The Licensing Department holds community information and education seminars as they relate to charitable gaming. On November 23, 2018 IGR's Licensing Department hosted a Charitable Gaming Workshop in Saskatoon that targeted specific areas identified by the Licensing Officers as important topics that include financial reporting and management of operations.

IGR Licensing staff members conduct informational and consultative meetings and workshops with First Nations governments and on-reserve charities. Our meetings and workshops include information on how to apply for charitable gaming licenses and reporting. The graph below illustrates the purposes of the meetings and workshops conducted in the fiscal year 2018-2019.

Licensing Department Community Visits 2018-2019



The Charitable Gaming Grant Program was introduced in the fiscal year 2006-2007 to stabilize revenues for groups and organizations that conduct charitable gaming events. The Licensing Department manages the charitable gaming grant program. The program averages 80 IGR-licensed charities receiving a grant each year. All funds raised through on-reserve charitable gaming are eligible for a charitable gaming grant which is equivalent to 25% of the 'net proceeds' up to a maximum of \$100,000 per year per organization. Net Proceeds is the amount that is set aside for charitable objects or purposes after the amount for prizes and other event expenses have been deducted from the revenues. IGR calculates this percentage on behalf of the licensed charities. Calculations are based on required monthly reporting received from the charities. This fiscal year, \$529,726 in grant payment requests were submitted on behalf of the charities, to SLGA by IGR.

Registration Department

IGR is responsible for the registration of on-reserve charitable gaming employees. The IGR registration program plays a vital role in maintaining the integrity of the gaming industry and facilitating the protection of gaming assets. IGR's authority to register On-Reserve Charitable Gaming Employees is derived from *The Alcohol and Gaming Regulation Act, 1997*.

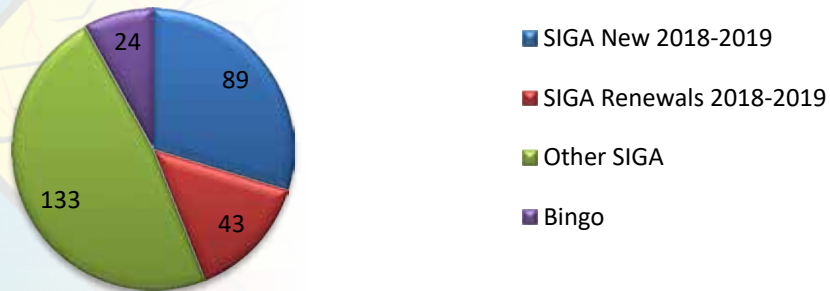
IGR's responsibilities include issuing gaming certificates of registration to eligible individuals, and ensuring those individuals satisfy requirements outlined in the Act, the Regulations and IGR

policies. On-reserve charitable gaming employees that are required to be registered, include the Table Games employees at the SIGA casinos and key on-reserve charitable gaming employees such as Bingo hall managers and callers. It is important to note that in determining who qualifies to receive a Certificate of Registration, each application is unique, and eligibility is determined based on a review of each applicant’s personal, financial and criminal history as well as the position and category of employment for which the person has applied. Due to the nature of the gaming industry, the number of registered on-reserve charitable gaming employees generally fluctuates very minimally on a monthly basis. When staff members are no longer employed, new staff members are registered to replace them.

Registration Gaming Employee Activities

IGR Registered Gaming Employees	289
SIGA Total	265
SIGA New	89
SIGA Renewals	43
Bingo	24

IGR Registrations



CHARITABLE GAMING SUPPLIERS

In addition to the registration of on-reserve charitable gaming employees provided for in the *Registration Agreement*, SLGA and IGR are committed to discussions regarding the registration of suppliers to on-reserve charitable gaming licensees on designated reserves. The negotiations have commenced and it is IGR’s goal to have an agreement for the registration of suppliers to on-reserve charitable gaming licensees within upcoming fiscal year and to become operational in that role shortly thereafter.

IGR CHARITABLE GAMING EXCELLENCE AWARDS



IGR Manager Licensing & Registration Bonnie Jimmy and Sturgeon Lake volunteer Patricia Ermine. (photo credit: Ron Merasty)

Every second year, IGR recognizes the licensed charities that go above and beyond the requirements of their licences. They are presented with plaques in front of an audience of their peers at the Charitable Gaming Symposium. This year the IGR Charitable Gaming Excellence Awards were presented. Recipients of the awards were:

- **Pelican Lake Bingo for Outstanding Best Practices**
- **Sturgeon Lake Pow Wow Club for Outstanding Reporting**
- **Opawikoscikan School of Pelican Narrows for Outstanding Innovation**

Congratulations to all of the selfless volunteers from this years recipient charities! Unfortunately Pelican Lake Bingo could not be there to receive their award.



Volunteers from Pelican Narrows accept award for Opawikoscikan School from IGR Sr. Licensing Officer Randy Gudmundson

Left to right Mayor Ovide Michel, Robert Merasty, Serena Linklater, Darlene Morin (photo credit: Ron Merasty)

COMPLIANCE SERVICES REPORT

IGR's Compliance Services division is comprised of Inspection Services and Audit Services, and is responsible for all regulatory audit, inspection and investigation functions.

Inspection Services

Inspection Services conducts inspections of on-reserve charitable gaming events in order to confirm the integrity of charitable gaming operations, and to monitor compliance with the terms and conditions of the Bingo, Breakopen, Texas Hold'em, Raffle or Monte Carlo license issued by IGR.

Inspection Services conducts inspections of licensed table games at all seven Saskatchewan Indian Gaming Authority casino locations. IGR inspectors conduct live inspections from the casino floor as well as video reviews from the surveillance room to monitor compliance with the rules and procedures identified in the SIGA Live Games Manual, as well as the Terms and Conditions for SIGA Table Games.

After each inspection, a detailed written report is prepared, that documents observations and identifies areas of non-compliance. IGR provides SIGA officials with regular feedback on inspection findings, and issues detailed Quarterly Reports to SIGA documenting all identified areas of non-compliance. In order to follow up on the Quarterly Reports, quarterly meetings are held between IGR and SIGA officials to discuss compliance issues and to share ideas and information regarding various gaming integrity issues affecting casino operations.

Inspection Services also conducts investigations arising from cheating at play, or from player complaints at SIGA Casino table games or on-reserve charitable gaming events.

Audit Services

Audit Services conducts financial audits of the books and records of First Nations charitable gaming licensees on an on-going basis. The objective of these audits is to determine the extent to which the revenues and expenses being reported to IGR are complete and accurate. At the conclusion of each audit, a letter is sent to the licensee that summarizes the findings of the audit and includes, where appropriate, recommendations to enhance the licensee's charitable gaming operations and assist in future financial reporting. The results of these audits are used in the calculation of the charitable gaming grant available to each charitable organization.

To ensure the fairness and integrity of charitable gaming operations, and to provide assurance that charitable gaming proceeds are used for their intended purpose, IGR has established terms and conditions for each charitable gaming licence. IGR's Audit Services Department provides training and support services to licensees in order to enhance record keeping and financial reporting, and to assist licensees in establishing policies and procedures which will help ensure compliance with all terms and conditions.

Registration of On-reserve Charitable Gaming Employees

IGR registers on-reserve charitable gaming employees at SIGA casinos (table games) and Class A bingo halls. Inspection Services may perform background checks before a Certificate of Registration is issued. These background checks are used to determine applicant suitability to work in the gaming industry.

**INDIGENOUS GAMING REGULATORS
COMPLIANCE SERVICES
As at March 31, 2019**

	Actual		ACTUAL		
	2018-2019	2017-2018	2016-2017	2015-2016	2014-2015
INSPECTION SERVICES					
Casino Inspections:					
Bear Claw Casino	52	52	54	54	53
Dakota Dunes Casino	84	81	87	83	96
Gold Eagle Casino	68	71	68	74	67
Gold Horse Casino	19				
Living Sky Casino	65	70	68	71	64
Northern Lights Casino	66	71	67	69	67
Painted Hand Casino	66	65	66	71	65
Subtotal Casino Inspections	420	410	410	422	412
Charitable Gaming Inspections:					
Bingo	62	71	76	75	73
Raffle	18	8	7	4	5
Breakopen	24	27	22	27	30
Texas Hold'em	0	1	0	1	1
Subtotal Charitable Gaming Inspections	104	107	105	107	109
TOTAL INSPECTIONS	524	517	515	529	521
INVESTIGATIONS	19	12	6	-	-
AUDIT SERVICES					
Charitable Gaming Audits:					
Bingo	6	10	12	11	15
Raffle	1	1	1	2	1
Breakopen	1	6	4	4	2
Texas Hold'em		0	1	1	
Total Charitable Gaming Audits	8	17	18	18	18
Revenue - Compliance Percentage	100%	88%	67%	72%	72%
Expenses - Compliance Percentage	88%	88%	61%	61%	72%
CG Grant Financial Reviews (Quarterly):					
Bingo	97	114	109	131	151
Raffle	12	16	11	7	11
Breakopen	42	44	32	45	32
Texas Hold'em	2	1	0	1	-
Total Financial Reviews	153	175	152	184	194
Net Proceeds	\$ 2,118,905	\$ 2,156,806	\$ 2,153,070	\$1,700,207	
Approximate Grant	\$ 529,726	\$ 539,202	\$ 538,268	\$ 425,052	



**INDIGENOUS GAMING
REGULATORS INC.**

FINANCIAL STATEMENTS

March 31, 2019



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Independent Auditor's Report

To the Members of
Indigenous Gaming Regulators Inc.

Opinion

We have audited the financial statements of Indigenous Gaming Regulators Inc. (the "Corporation"), which comprise the statement of financial position as at March 31, 2019, and the statements of operations and members' equity and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Corporation as at March 31, 2019, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Corporation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Corporation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Corporation's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Corporation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Corporation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

The logo for Deloitte LLP, featuring the name in a stylized, handwritten-style font.

Chartered Professional Accountants
Saskatoon, Saskatchewan
June 5, 2019

INDIGENOUS GAMING REGULATORS INC.
STATEMENT OF OPERATIONS AND MEMBERS' EQUITY
year ended March 31, 2019

	Notes	2019	2018
		\$	\$
REVENUE			
Operating funding	5	2,938,955	3,547,480
Amortization of deferred contributions related to equipment and leasehold improvements	6	54,667	50,345
Other income		38,149	55,269
Gain on disposal of equipment		4,545	3,007
		3,036,316	3,656,101
EXPENSES			
Salaries and benefits		2,126,474	2,703,714
Office and equipment costs		236,976	221,163
Board of directors		178,800	150,696
Staff travel and sustenance		88,621	114,080
Consultants		47,223	92,933
Membership services agreement	4	55,000	55,000
Amortization	6	54,667	50,345
Professional development		37,456	49,592
Automotive		38,963	44,063
Advertising and promotion		37,079	33,527
Telephone		28,317	29,881
Miscellaneous		30,293	29,554
Meetings		31,177	29,504
Stationery and supplies		15,109	16,011
Audit fees		15,194	14,980
Books, subscriptions and membership dues		6,013	8,460
Postage and courier		2,583	4,319
Budget review committee		4,050	4,050
Photocopying and printing		1,554	3,470
Bank charges and interest		767	759
		3,036,316	3,656,101
EXCESS OF REVENUE OVER EXPENSES AND MEMBERS' EQUITY			
		-	-

**INDIGENOUS GAMING REGULATORS INC.
STATEMENT OF FINANCIAL POSITION
as at March 31, 2019**

	Notes	2019	2018
		\$	\$
CURRENT ASSETS			
Cash		676,360	1,209,776
Accounts receivable		2,735	15,901
Prepaid expenses		34,872	32,558
		713,967	1,258,235
EQUIPMENT AND LEASEHOLD IMPROVEMENTS	3	48,559	37,592
OTHER ASSETS		18,800	18,800
		781,326	1,314,627
CURRENT LIABILITIES			
Accounts payable and accrued liabilities	4	256,263	270,942
Deferred revenue	5	457,704	987,293
		713,967	1,258,235
DEFERRED CONTRIBUTIONS RELATED TO EQUIPMENT AND LEASEHOLD IMPROVEMENTS	6	67,359	56,392
MEMBERS' EQUITY		-	-
		781,326	1,314,627

APPROVED BY THE BOARD

..... Director
 Director

INDIGENOUS GAMING REGULATORS INC.
STATEMENT OF CASH FLOWS
year ended March 31, 2019

	2019	2018
	\$	\$
OPERATING ACTIVITIES		
Excess of revenues over expenses	-	-
Adjustment for:		
Gain on disposal of equipment and leasehold improvements	(4,545)	(3,007)
Amortization of deferred contributions related to equipment and leasehold improvements	(54,667)	(50,345)
Amortization	54,667	50,345
	<u>(4,545)</u>	<u>(3,007)</u>
Changes in non-cash working capital:		
Accounts receivable	13,166	(12,070)
Prepaid expenses	(2,314)	14,953
Accounts payable and accrued liabilities	(14,679)	(35,373)
Deferred revenue	(529,589)	535,146
	<u>(537,961)</u>	<u>499,649</u>
INVESTING ACTIVITIES		
Proceeds from disposal of equipment and leasehold improvements	4,545	3,007
Purchase of equipment and leasehold improvements	(65,634)	(42,374)
Deferred contributions related to equipment and leasehold improvements	65,634	42,374
	<u>4,545</u>	<u>3,007</u>
NET (DECREASE) INCREASE IN CASH	(533,416)	502,656
CASH, BEGINNING OF YEAR	1,209,776	707,120
CASH, END OF THE YEAR	<u>676,360</u>	<u>1,209,776</u>

**INDIGENOUS GAMING REGULATORS INC.
NOTES TO THE FINANCIAL STATEMENTS
year ended March 31, 2019**

1. NATURE OF ORGANIZATION

Indigenous Gaming Regulators Inc. (the “Corporation”), formerly Saskatchewan Indian Gaming Licensing Inc., was incorporated under The Non-Profit Corporations Act of Saskatchewan on July 28, 1995.

The Corporation was established as part of the 1995 Gaming Agreement between the Federation of Sovereign Indigenous Nations (“FSIN”) and the Province of Saskatchewan. On June 11, 2002, the Corporation signed the SIGL Regulatory Agreement and FSI signed the 2002 Framework Agreement with the Province of Saskatchewan. These agreements give the Corporation the capacity to license and regulate lottery schemes on reserve and Saskatchewan Indian Gaming Authority Inc.’s (“SIGA”) table games.

2. SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations (“ASNPO”) and include the following significant accounting policies:

Use of Estimates

The preparation of the financial statements in conformity with ASNPO requires management to make estimates and assumptions that affect reported amounts of assets and liabilities and disclosures for contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. The main area of measurement uncertainty is related to the estimated useful lives of equipment and leasehold improvements for purposes of calculating amortization. Actual results could differ from those estimates.

Revenue Recognition

The Corporation follows the deferral method of accounting for its contributions. Under the deferral method, contributions are recognized in revenue in the year in which related expenses are incurred based on plans approved by the Budget Review Committee of the Corporation. Amounts received that have not been spent based on approved plans are recorded in deferred revenue. The Budget Review Committee consists of two representatives from the Corporation, two from Saskatchewan Liquor and Gaming Authority and one independent member.

**INDIGENOUS GAMING REGULATORS INC.
NOTES TO THE FINANCIAL STATEMENTS
year ended March 31, 2019**

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Equipment and Leasehold Improvements

Equipment and leasehold improvements are recorded at cost and amortized using the straight-line method over the asset's useful life at the following rates:

Vehicles	2 years
Furniture and equipment	5 years
Computer equipment	3 years
Leasehold improvements	5 years (term of the lease)

A full year of amortization is recorded in the year of acquisition.

Funding used for equipment and leasehold improvements is deferred and amortized on the same basis as the asset to which it relates.

Management has performed an evaluation of long lived assets and has not identified indications that their carrying value is less than their recoverable amount.

Other Assets

Other assets consist of cultural art recorded at cost which is not expected to depreciate in value and therefore is not amortized.

Financial Instruments

The organization initially measures its financial assets and financial liabilities at fair value. The organization subsequently measures all its financial assets and financial liabilities at amortized cost.

Financial assets measured at amortized cost include cash, short-term investments and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

Transaction costs related to financial assets and financial liabilities are included or deducted in the initial measurement of the asset or liability.

**INDIGENOUS GAMING REGULATORS INC.
NOTES TO THE FINANCIAL STATEMENTS
year ended March 31, 2019**

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Future Changes in Accounting Policies

In March 2018, the Accounting Standards Board issued the three new ASNPO Handbook standards effective for account periods beginning on or after January 1, 2019. These include:

Section 4433 - Tangible capital assets held by not-for-profit organizations.

Section 4434 - Intangible assets held by not-for-profit organizations

Section 4441 - Collections held by not-for-profit organizations

The Corporation is currently evaluating the impact of these standards on its financial statements.

3. EQUIPMENT AND LEASEHOLD IMPROVEMENTS

	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>Net Book Value</u>	
			2019	2018
Vehicles	\$ 122,264	\$ 106,120	\$ 16,144	\$ 15,970
Furniture and equipment	174,756	171,196	3,560	6,151
Computer equipment	125,133	122,954	2,179	15,471
Leasehold improvements	<u>177,730</u>	<u>151,054</u>	<u>26,676</u>	<u>-</u>
	<u>\$ 599,883</u>	<u>\$ 551,324</u>	<u>\$ 48,559</u>	<u>\$ 37,592</u>

4. RELATED PARTY TRANSACTIONS

Related parties to the Corporation include the FSIN and its economic and community development and education entities and Saskatchewan Tribal Councils and First Nations. Included in accounts payable and accrued liabilities is \$34,614 (2018 - \$41,251) owing to the FSIN.

On October 18, 2002, the Corporation and the FSIN signed the Membership Services Agreement whereby the Corporation pays a fee of \$55,000 per annum for corporate, political, and technical management and support services provided by the FSIN.

**INDIGENOUS GAMING REGULATORS INC.
NOTES TO THE FINANCIAL STATEMENTS
year ended March 31, 2019**

5. OPERATING FUNDING

	2019	2018
Funding received from SIGA	\$ 2,475,000	\$ 4,125,000
Add:		
Revenue deferred from prior year	987,293	452,147
Less:		
Revenue deferred to future years	(457,704)	(987,293)
Funding of equipment additions and leasehold improvements deferred to future years	(65,634)	(42,374)
	\$ 2,938,955	\$ 3,547,480

6. DEFERRED CONTRIBUTIONS RELATED TO EQUIPMENT AND LEASEHOLD IMPROVEMENTS

	2019	2018
Deferred contributions, beginning of year	\$ 56,392	\$ 64,363
Contributions from operating funding used for equipment and leasehold improvement additions	65,634	42,374
Amortization for the year	(54,667)	(50,345)
	\$ 67,359	\$ 56,392

7. COMMITMENTS

The Corporation has obligations under operating leases for office space and equipment. Future annual minimum lease payments are as follows:

2020	\$	175,990
2021		175,091
2022		165,683
2023		154,140

INDIGENOUS GAMING REGULATORS INC.
NOTES TO THE FINANCIAL STATEMENTS
year ended March 31, 2019

8. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT

The Corporation, through its financial assets and liabilities, has exposure to the following risks from its use of financial instruments: credit risk, market risk and interest rate risk.

Credit Risk

The Corporation's principal financial assets are cash, prepaid expenses and accounts receivable, which are subject to credit risk. The carrying amounts of financial assets on the balance sheet represent the Corporation's maximum credit exposure at the statement of financial position date. The Corporation does not have significant exposure to any individual customer as accounts receivable relate largely to credits/returns from operational expenditures. The Corporation has not incurred any significant bad debts during the year and has a \$nil allowance for bad debts (2017 - \$nil). The credit risk on cash is limited because the counterparties are chartered banks with high credit-ratings assigned by national credit-rating agencies.

Fair Values

The fair values of cash, accounts receivable and accounts payable and accrued liabilities approximate their carrying values due to their short-term maturity.

INDIGENOUS GAMING REGULATORS INC. (IGR)

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Manager Inspection Services	Kelvin Billingsley	(306) 477-5713
Vice President Gaming Integrity	Doug Atkins	(306) 477-5709
Manager Finance	Wendi LeBrun	(306) 477-5708
Manager Communications	Lorna Ledoux	(306) 477-5824
Manager Licensing & Registration	Bonnie Jimmy	(306) 477-5707
Office Manager	Leanne Ahenakew	(306) 477-5719
Network Administrator	Jeff Lowe	(306) 477-5715
Sr. Licensing Officer	Randy Gudmundson	(306) 477-5716
Licensing Officer	Karen Gardipy	(306) 477-5710
Licensing Officer	Cornell Bellegarde	(306) 477-5825
Licensing Clerk	Marie Villeneuve	(306) 477-5830
Sr. Inspection Officer	J.P. Marr	(306) 477-5712
Inspection Officer	Julien Kaminsky	(306) 477-5827
Inspection Officer	Gordon Dieter	(306) 477-5826
Inspection Officer	Matthew Kuhling	(306) 477-5717
Inspection Officer	Deanna Harper	(306) 477-5831
Field Auditor	Ian Bear	(306) 477-5823
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400 - 203 Packham Avenue Saskatoon Saskatchewan S7N 4K5

The artwork for this publication is by Kevin Wesaquate. He is a multi-disciplinary artist in Spoken Word, Storytelling, Performance Art, Poetry and Painting. He has studied poetry at several writing retreats and taken theatre classes to enhance his stage presence. Since 2009, Kevin has explored his painting skills with acrylic and watercolor. Also during this time, he explored Spoken Word with great success, participating at the Canadian Festival of Spoken Word. He was a part of the creation of the Indigenous Poets Society, that is based out of Saskatoon. Kevin recently finished an Artist in Residency at Saskatoon Polytechnic. He continues to build his career as an artist. IGR is pleased to display his work in this annual report.